

a Counselor of Real Estate?

For over 50 years, the most trusted advisors in real estate

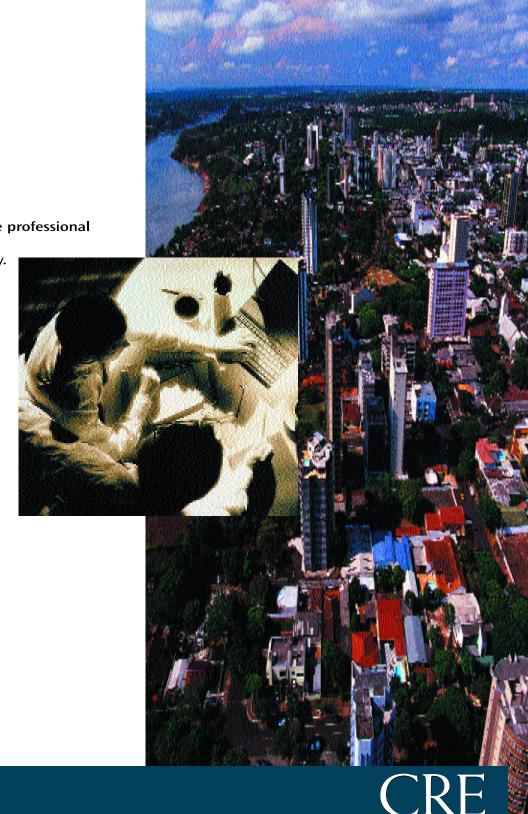
CRE

Commimen

A COUNSELOR PROVIDES INTELLIGENT, UNBIASED REAL ESTATE ADVICE

A Counselor of Real Estate is a unique professional

in the commercial real estate industry. Experienced, smart, judicious, and thoughtful, a Counselor is committed to one objective: To provide intelligent and objective real estate advice that achieves the best results for a client or employer.



WHY CHOOSE A COUNSELOR?



COUNSELING IS AN ESSENTIAL SERVICE FOR THOSE WHO MAKE THOUGHTFUL, STRATEGIC REAL ESTATE DECISIONS

Real estate counseling is not a specific discipline such as brokerage, management, or appraisal. Rather, real estate counseling is a process—one that requires extensive

knowledge, technical competency, thoughtful analysis, and critical inquiry.

Real estate decision makers call upon the

Counselor's in-depth real estate knowledge for a

breadth of services, ranging from mergers and

acquisitions to expert witness testimony.

A Counselor of Real Estate serves as the link between defining the problem and devising a solution of measurable economic value.

CRE



Economic and fiscal impact studies
Feasibility studies
Financing
Asset management
Site location, relocation, and lease/purchase evaluation
Corporate real estate strategy
Commercial mortgage-backed securities (CMBS)



Expert witness testimony and litigation support and strategy Investment analysis andstrategy Market research and demand/supply analysis Highest and best use studies Portfolio due diligence



Property management and performance evaluation Eminent domain Land use/master planning Non-profit consulting Tenant representation Mortgage lending



Pension fund consulting Public/private partnerships Workouts Environmental consulting Facilities planning Capital formation/syndication Tax consulting Teaching



Valuation and appraisal Acquisitions/dispositions Brokerage Development Ownership Joint ventures



Educational consulting
Arbitration and mediation
International consulting
Exchanges
REITS
Mergers
Systems consulting
Registered investment advisory services

CRE

Experience

THE BEST ADVISOR LEVERAGES THE LESSONS OF EXPERIENCE TO ACHIEVE RESULTS

As the most respected real estate specialists in their markets, Counselors are the door openers who work with billions of dollars in real estate assets every year. Their real estate acumen has an impact on properties just across town and those on the other side of the world. No matter the size or scope of an assignment, Counselors leverage their experience to assess the past, present, and future and provide sound solutions on the entire spectrum of land and real property.



Housing and planned unit development Agricultural and ranches Parks and recreation



Multi-family Urban redevelopment Business parks Build-to-suits Affordable housing Contaminated and stigmatized



Office Retail Industrial, warehouse, storage Leisure and hospitality Government Mixed use Acreage and raw land



Stadiums and convention facilities Senior and assisted living Educational facilities Golf courses Marinas and waterfront Casinos



Historic properties
Research facilities
Transportation facilities
Military
Cultural and religious institutions
Health care facilities
Utilities

CRE

Wisdom

ONLY A SELECT FEW UNDERSTAND ALL OF REAL ESTATE'S COMPLEXITIES

Architectural, planning and engineering firms

Appraisers
Investment bankers
Rating agencies
International political agencies



Developers Privately held corporations Individuals Attorneys



Fortune 500 companies Publicly held corporations Lenders/mortgage bankers



REITS
Consulting firms
Advisory and investment
management firms
Accountants
Brokerage firms
International corporations and partnerships
Pension endowments
Private equity/opportunity funds



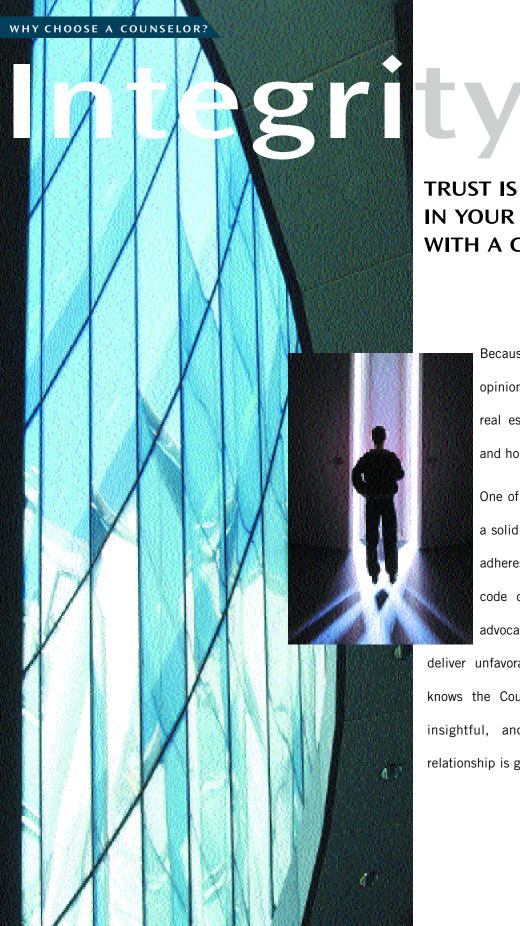
Government agencies Not-for-profits



Land and real property are vital to every business, every institution, every individual, and every human endeavor. As a result, the issues connected to real estate are complex, the available information is vast, and the choices are many. A Counselor of Real Estate possesses the knowledge, experience, and judgment—in a word, the wisdom—to confront the intricacies and problems that arise in such a broad field. An array of clients, from government to small business, relies on the wisdom of the Counselor to map the way to informed and wise decision making.



<u>CRE</u>



TRUST IS ALWAYS IMPLICIT IN YOUR RELATIONSHIP WITH A COUNSELOR

Because laws do not govern the validity of opinions and advice, it is imperative that your real estate advisor be committed to integrity and honesty.

One of the Counselor's most valuable assets is a solid reputation. A Counselor of Real Estate adheres to the highest ethical standards and a code of confidentiality while serving as an advocate for a client. A Counselor may have to deliver unfavorable news...and will. But the client knows the Counselor's opinion is objective, candid,

insightful, and informed. The client-Counselor

relationship is grounded in trust.

CRE

Disti

A COUNSELOR IS UNIQUE IN THE MARKETPLACE

In a commercial real estate world with more than 150,000 practitioners, only 1,100 advisors worldwide have been invited to call themselves Counselors of Real Estate.

As part of a selective membership process,

Counselors demonstrate that they provide

meaningful real estate counsel and that they

are recognized for the highest levels of

knowledge and trust in their business

relationships. The CRE membership process also

requires evidence of outstanding accomplishment,

impeccable judgment, and commitment to integrity

in real estate.

Once a member, the Counselor acquires the "CRE" designation as a distinguishing credential. A Counselor—or CRE—is one of the most experienced and trusted advisors in real estate.





For over 50 years, the most trusted advisors in real estate

Commitment

Knowledge

Experience

Wisdom

Integrity

Distinction

Fees for Services:
Compensation for counseling is usually invoiced on an hourly or fixed fee basis.
However, other fee arrangements may also be appropriate for particular assignments. Fees and fee structures are agreed upon on an individual basis.